



KPIs for 2020 (YTD)









ALEXA TRAFFIC RANK

Aug. 2020 - Nov. 2020

▲ 176%

▲624%

Overall increase in site traffic

Increase in impressions

246%

▲35%

Organic site traffic increase

Increase in top-ranking keywords

127%

Increase in "PERI UP"

185%

Social Following (+1,612 followers)

101

Keywords ranking top 1-2 pages

25

PERI UP keywords

1,444

Total combined lead count

1,231

__

Calls

213

Form submissions

398 MQLs

56% from advertising

77% from advertising

88 SQLs



Brand Awareness

Catching up fast

What Worked Best

Lead Generation

Paid Search

- 56% MQLs & 77% SQLs -Achieved lowest cost per qualified lead
- Top conversion rates:Scaffolding campaigns|Specialty Services | PERI UP

Brand Awareness

Display Network

 Display ads most important in brand awareness across GDN and programmatic

Inbound Campaigns

- Industry Newsletter: Total: 35,442 | CTR: 26.9% | Open rate: 7.54%
- PERI and Coatings inbound campaigns
- The Brand Awareness campaigns resulted in most influenced contacts (1 deal ~ \$88,833)

Organic Site Optimizations

- Top Blogs:
 - A Look at OSHA Scaffolding Requirements
 - <u>5 Things to Consider Before You Hire a</u> Coatings Contractor
- Top Downloads:
 - AIMPoint Case Study
 - PERI Case Study

Highest Interaction Rate

- LinkedIn with 963 interactions(comments, likes, etc.)
- Instagram came in second with 217 interactions.

Highest Rate of Post Clicks

 LinkedIn with 787 clicks, an average of around 8 per post.

Highest Rate of Post Shares

LinkedIn with 140 shares of our posts

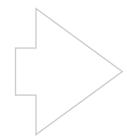
Highest Rate of Post Impressions

- Instagram 220 impressions (due to hashtags)
- LinkedIn 51 impressions.



Branding and 2021 Theme

Building Trust with the Lowest TCO / TPC



- Strengthen brand positioning
- Integrate acquisitions
- Elevate our conversation to the C-suite
- Build on current success

REDACTED Industrial is your partner to boost productivity, increase reliability and slash costs, harnessing the latest in technology and craftsmanship.

2021 Inbound Campaign Summary

Campaigns	Objectives	Premium Content Hooks
Lower Project Cost	Communicate REDACTED Technology, People & Project Methodology = Lower Total Project Cost	Video Savings Calculator Case Study(ies) Infographic
Webinar - Lower Project Cost	Communicate REDACTED' Technology, People & Project Methodology = Lower Total Project Cost - Case study	Target 3 webinars live On-demand
Maintenance / Turnaround Services	Create content to capture significant search volume around maintenance keywords and highlight offerings for ongoing maintenance and/or turnaround services	Scaffolding Maintenance Guide Plant Turnaround Strategy and Tips Case Study
Tank Coatings / Midstream	Expand on existing content and create new content highlighting REDACTED' technology and unique value proposition to capture and nurture leads	Which Coating Is Right for Your Application? 10 Questions to Ask A Comparison of Common Industrial Coatings Case study on time and costs saved with REDACTED tank coating services
Existing Campaign Expansion	Expand existing campaigns and focus on more in depth / decision level content	

Campaign Elements

Premium Content / Hooks

- Savings calculator with PERI UP & REDACTED technology
- Infographic with data showing cost savings
- Thought leadership/opinion piece from Exec Team on industry
- Webinar
- Video with testimonial
- Scaffolding maintenance guide
- Plant turnaround strategy & tips
- Understanding the Different Types of Coatings
- Which Coating Is Right for Your Application?
 10 Questions to Ask
- Comparison of Common Industrial Coatings
- Scaffolding Parts List
- Comparison of PERI UP scaffolding and other types of scaffolding (Cuplock, etc.)

Case Studies with Data

- Cost savings (PERI UP and other services)
- Maintenance / turnaround services
- Tank coatings
- Storm preparation / hurricane scaffolding
- Around one of the apps with client testimonials

Technology
People
+ Process

Lower Total Project Cost

Lower Project Cost

CAMPAIGN OVERVIEW	OBJECTIVES / KPIS	OBJECTIVES / KPIS TARGET COMPANIES (SIC, NAICS)		PERSONAS		LOCATION	
Technology + People + Process = Lower Total Project Cost	Awareness; Lead gen; Move leads through sales pipe; Get invited to RFP			C-Suite, Procurement Mgr, Operations Mgr, Plant Mgr, Turnaround Mgr, Maintenance Mgr, Project Mgr (GC/EPCs)		US with focus on industrial rough belt and southern states	
MESSAGING THEMES			PREMIUM CONTEN	IT			
•Superior technology •Trust in REDACTED expertise,	Awareness		Consideration			Case Study	
experience, safety •Technology & process efficiency that leads to costs efficiency	Video Focus on trust & lower total project cost Includes testimonials from existing client(s)		Savings Calculator Cost savings calculator for scaffolding using PERI UP & REDACTED Infographic Data showing cost savings		Case Study(ies) In-depth case st	tudy with data on savings	
		PRC	MOTION				
Email	Advertising		Social			Blog	
Promotional emails featuring premium content and related blogsWorkflows	Per advertising plan		Social posts that promote case studies, calculator and infographic		How to save v abrasive blast	vith dustless blasting services (or ing services)	

Webinar - Lower Project Cost

LIVE & ON-DEMAND	ОВ	BJECTIVES / KPIS		TARGET C	COMPANIES (SIC, NAICS) PERSONAS		PERSONAS		LOCATION
•1st webinar to be live •Same webinar to be offered every 3 months - Core content recorded + live min Q&A		F			Pharma, Construction, vnstream Energy, Petr			Plant Mgr, Maintena	
			WEBINA	R PRESEN	TATION ELEMENTS				
Topic Definition		Presentation		Form fo	r Questions		Blog Recap		Supplemental Content
Topics to be defined with REDACTED executive team.	to this c •A landi	tent will drive the prospects onversion landing page ng pages to be developed n persona	their questions beforehand. This fosters engagement and increases the likelihood of attendance.		Post webinar blog recap			Post webinar supplemental content to engage attendees and move them further down sales pipeline	
Landing pages; webinar regist	ration	Social	<u> </u>	AWPAIGN	ACTIVITIES	Email			Advortising
Landing pages: webinar regist	ration	SOCIAI				EIIIdii			Advertising
 All content will drive the prospects to conversion landing page A landing pages to be developed for e persona 		Social media outreach to driv specific webinar registration		pages. prospects:		 •Webinar invitation (persona specific) •Reminder emails •Post webinar "Thank You" email •Follow up email to registrants with lin recorded webinar 		Per adve	ertising plan

Maintenance / Turnaround Services

CAMPAIGN OVERVIEW	OBJECTIVES / KPIS		TARGET C	ARGET COMPANIES (SIC, NAICS) PERSONAS			LOCATION
Create content to capture significant search volume around maintenance keywords and to highlight REDACTED' offerings for ongoing maintenance and/or turnaround services	Awareness; Lead gen; Move leads through sales pipe; Get invited to RFP		Downstrea	rrma, Construction, Pulp & Paper, wnstream Energy, Petrochem, verGen, (GC/EPCs) Procurement N Operations Mg Project Mgr (Gr		Mgr, C-Suite, Mgr, gr, Plant Mgr,,	US with focus on industrial rough belt and southern states
		CORE &	PREMIUM	CONTENT			
Website - New page	Website - New page			Consideration		Decision	
service providers, industrial maintenance pair industrial maintenance and repair services, in			uide	Plant Turnaround Strategy and Tips			wing how much a company can ACTED maintenance/turnaround
			PROMOTIO	N			
Email		Advertising		Social			Blog
Promotional emails featuring premium content and related blogsWorkflows	Per advertisi	r advertising plan		Regular promotion of existing/new content		 Scaffolding Maintenance Guide Creating a Plant Turnaround Strategy How to Have a Successful Plant Turnaround 	

Tank Coatings / Midstream

CAMPAIGN OVERVIEW	OBJECTIVES / KPIS	S	TARGET COMPANIES (SIC, NAICS)	PERSONAS		LOCATION		
Expand on existing content and create new content highlighting REDACTED' technology and unique value proposition to capture and nurture leads	Awareness; Lead gen; Move leads through sales pipe; Get invited to RFP		GC/EPCs, Pharma, Construction, Pulp & Paper, Downstream Energy, Petrochem, PowerGen	C-Suite, Procus Operations Mg Turnaround M Maintenance I Mgr (GC/EPCs	gr, Plant Mgr, lgr, Mgr, Project	US with focus on industrial rough belt and southern states		
	PREMIUM CONTENT							
Awareness			onsideration	Decision				
Understanding the Different Types of Coatings (ungated for SEO) Which Coating Is Right for Ask		Your Application? 10 Questions to	r Application? 10 Questions to Case study on time and cost coating services		ved with REDACTED tank			
		A Comparison of Commo	n Industrial Coatings					
			PROMOTION					
Email		Advertising	Social			Blog		
Promotional emails featuring premium content and related blogsWorkflows	Per advertising	plan	Social posts promoting blogs an content	Social posts promoting blogs and premium content		rial Coatings and Their		

Existing Campaign Expansion

CAMPAIGN OVERVIEW	OBJECTIVES / KPIS	JECTIVES / KPIS		PANIES (SIC, NAICS) PERSONAS			LOCATION		
Expand existing campaigns and focus on more in depth / decision level content		wareness; Lead gen; Move leads rough sales pipe; Get invited to RFP		C-Suite, Procurements on stream Energy, Petrochem, Turnaround Mgr, N Mgr, Project Mgr (Plant Mgr, Maintenance	US with focus on industrial rough belt and southern states		
	CORE & PREMIUM CONTENT								
Website - New pag	es	Aware	ness	Considera	ation		Case Study		
Dedicated fireproofing page (Sample: https://brandsafway.com/fireproofing-services) Dedicated lead abatement services page (Sample: http://www.brace.com/our-services/abatement/)		Scaffolding Parts Lis	st	Comparison of PERI UP scaffolding and other types of scaffolding (Cuplock, etc.)		Case study on how much a company saved with REDACTED services			
(Sample: http://www.brace.com/our-servi	ces, abatement, j		PROMOTIC						
			PROMOTIC	JN					
Email		Advertising		Social			Blog		
Promotional emails featuring premium content and related blogsWorkflows	Per advertising	Per advertising plan		Social posts promoting blogs and premium content		Blog topics to keywords	support SEO for specific		





SEO - 2021 PRIORITIES

- Sitewide content audit and retooling of on-page keyword optimizations
- Technical site optimizations to ensure full preparation for Core Web Vitals rollout in May 2021
- Expanded optimization efforts focused on SEO for images and video and local
- Expanded application of rich markup

SEO

Research and prep of content audit, followed by implementation of audit recommendations

- PERI & general scaffolding remain areas of organic focus, along with industrial maintenance and coatings
- Additional emphasis on multimedia SEO in our content audit and recommendations (e.g., video transcripts and image keyword optimization)

Technical SEO and page speed

- Emphasis on Core Web Vitals
- Leverage new media formats to reduce aggregate page size
- CDN & load accelerators

Expand local SEO efforts through GMB & MOZ Local

 Develop regular cadence for posting blogs, and image or video posts to location-specific GMB profile

Backlink development

 Seek out co-branded content opportunities to expand REDACTED brand affinity while encouraging backlink development

Rich SERP Presence

- Rich answers
- Knowledge graph
- Rich snippets (structured data)
- YouTube featured snippets

PPC Advertising

Continue prioritization and campaign optimizations for ad channels that currently work best:

Paid Search

 Where CPA and lead quality have consistently been the most attractive

2. Programmatic

 Where cost/impression and brand awareness efforts where most effective

3. Paid Social

(LinkedIn & Facebook)

 Paid social has fueled major YTD growth to the REDACTED social following, serving the interests of brand awareness and thought leadership

Growth Areas for 2021

- Improve segmentation and depth of target audience lists
 - Centralize campaign themes and messaging
 - Google Display → StackAdapt
 - Leverage sequential advertising
- 2. Increase brand engagement with more attention-grabbing ads
 - 2021 Theme
 - Expand use of video promotions (6s/15s/30s)
 - When no video, use interactive ad formats
- 3. Maximize ad budget to increase Return on Ad Spend (ROAS)
 - Additional steps to limit impact of ad fraud
 - Reduce ad fatigue with regular refresh of creatives

Social Media Management

ORGANIC

- Producing and sharing thought leadership
- Engagement with industry topics (news & events)
- Utilizing video creative for stories and posts (PERI UP and more)

- Encourage further engagement on social posts from internal stakeholders (Smarp)
- Explore new gen social media bots to help automate aspects of engagement

PAID

- LinkedIn Ads
 - Sponsoring of select organic posts
 - Paid promotion of premium content
 - Lead generation forms
 - Remarketing & Occupational Targeting
 - Official event pages: webinars & live events
- Facebook/Instagram Ads
 - Sponsoring of select organic posts
 - Paid promotion of premium content
 - Remarketing
 - Official event pages: Webinars & Potential live events

Social Media Engagement Campaigns

Tactics to boost engagement with routine organic social posting

- FAQ answering
- Highlight people at REDACTED -- team photos, an employee success story, community involvement
- Showcase completed projects and photos
- Coordinate stronger employee post engagement (e.g., likes/comments/shares)
- Identify public opportunities to offer subject matter expertise in relevant groups on LinkedIn

Toothpick Scaffolding Competition

- Participants are tasked with building a model scaffolding structure with toothpicks and marshmallows; they must record a video with a brief description of the engineering handiwork, then upload and post to a defined social network using an official campaign hashtag
- HexaGroup and REDACTED can shortlist top submissions, then turn those over to a public vote on social.

Social Responsibility / ESG

A fast-growing brand awareness metric

Why?

- RFI & RFP Requirement
- Great for social media
- Bolster company's image
- Boost employee satisfaction
- Improved recruitment

What?

- Corporate policies protecting the environment/ESG
- Charitable giving
- Community involvement





IMAGES OF PREVIOUS WEBSITE REDACTED

Website

User Interface

- Redesign homepage
- Feature videos more prominently and visually.
- Implement mega menu with CTA
- Make click-to-call CTA more prominent
- Add more photography
- Make social media links more prominent

IMAGES OF PROPSOED WEBSITE REDACTED

Website

New functionality

- Resource center: search / filter to easily find resources (case studies, ebooks, ...)
- Utilize pop-up forms
- Chatbot with live chat

New pages

- Industrial Maintenance Services
- Fireproofing
- Lead abatement services
- ESG
- Talent Management

Marketing Collateral

Videos

- Corporate Update
- Video Case Study
- Technology

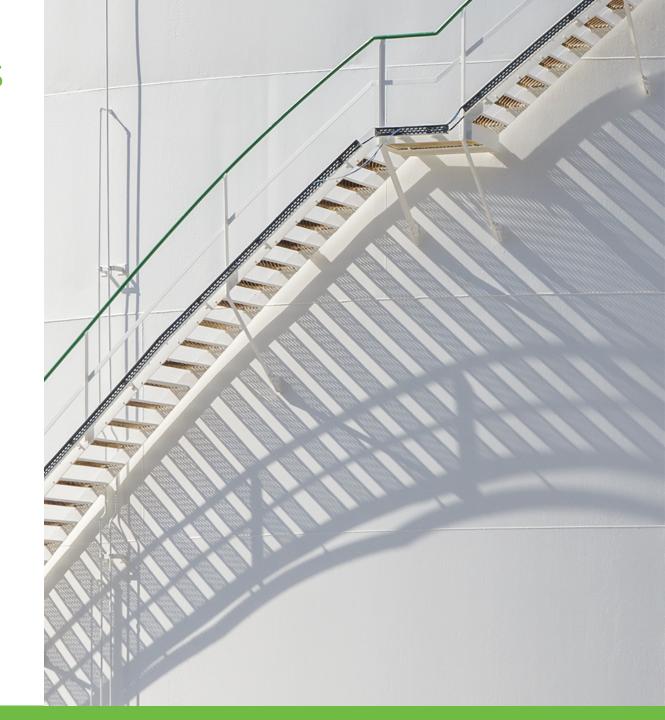
Corporate brochure update with associated line sheets

IMAGES OF MARKETING COLLATERAL REDACTED

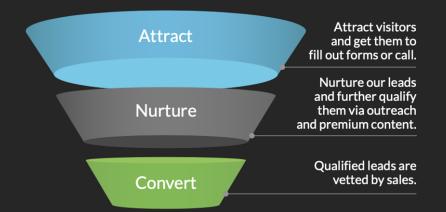


Improving Sales Presentations Increase Reach

- Sales Presentations
- Proposals / RFI
- Technology XaitPorter



INBOUND MARKETING





What is ABM?

Go-to-Market Strategy

A fundamental business strategy to drive revenue, not a simple campaign or tactic.

Marketing and Sales Led by Marketing in close

collaboration with Sales.

Land and Expand

Driving business at new accounts, and expanding within existing accounts.

Account Based Marketing (ABM) is a go-to-market strategy that coordinates personalized marketing and sales efforts to land and expand target accounts.

Personalized

Built on account insights, content and messages for maximum relevance and resonance.

Target Accounts

Focus more resources on the most valuable accounts.

Agro | Pharma | Construction | Pulp & Paper | ...

What do salespeople want from account-based marketing?

"I want qualified meetings with key decision makers who understand why they're meeting with me." "I want to engage everyone who matters at the account, not just my champion."

"When I call new accounts, I want them to know who we are and what we do."

ABM Methodology

STRATEGY



Market Segmentation
Ideal Customer Profile (ICP) &
Core Offerings.



Target Account List



Account List Tiering
Establish Tier 1 and Tier 2 Accounts

DEVELOPMENT



Campaign
Development
Set-up ISR Alias
Creative development

Set-up ISR Alias Creative development HubSpot Set-up for ABM



Outreach Strategy
Develop Playbook:
messaging (email, social),
cadences, media and
channels.



Account Mapping

Research contacts within each target company Import data into CRM and map according to tiers.

EXECUTION



Campaign Execution Monthly execution



Measurement & Optimization
Measure, refine and expand



Nurturing

Marketing keeps OdySea top of mind with ongoing nurturing.

Creative Requirements

Campaign elements

- Emails with associated collaterals
- LinkedIn personal messages
- Scripts
- Ads
- Landing Pages
- Sequences
- Email signature



Sales Playbook

Messaging

- Elevating the message for bigger opportunities
- Address industry/company specific information
- "Edgy" first touch presentation
- Deeper case studies
- Video testimonials

Technology
People
+ Process

Lower Total Project Cost

Account List Tiering

STRATEGIC

Perfect ICP fit - High strategic value - Up to 25 Companies (Industry, region, size, persona/job titles)

- Account planning
- Named stakeholders in each persona group
- Personalized communications (email, LinkedIn)
- Personalized experiences HubSpot landing pages
- Personalized events meeting, lunch and learn
- Personalized sales collateral
- Special tracking in HubSpot (tier 1)
- More data, more often
- Direct Mail

SCALE

Strong ICP fit - Lower lifetime value - up to 150 companies(Industry, region, size, persona/job titles)

- Lite account plan based on segmentation
- Named stakeholders in some persona groups
- Generic communications (email, LinkedIn)
- Generic events meeting, lunch and learn
- Targeted ads + expansion (look alike model)
- Special tracking in HubSpot (tier 2)

PROGRAMMATIC

Fit some ICP criteria

 Part of Inbound marketing campaigns

Customer Marketing

- Addressing Upselling and Cross Selling Opportunities
 - Thorough research of counterparts in other locations: Who | Understand Existing Relationships | Getting them acquainted with REDACTED
 - Nurture existing clients Include them within the REDACTED family: Internal/Custom Newsletter | Lunch and Learn/Webinar | Increase Touchpoints with AM -> WoM strategy
 - Elevate the conversation at the corporate level From Csuite to Csuite (finance, operations) & Procurement: Custom Presentations | Direct Mail

Direct Mail





When sales and marketing align, your company optimizes their marketing and sales cycles, resulting in reduced costs and an increase in growth. Sales and marketing alignment can lead to a 32% increase in year-over-year (YoY) revenue growth (Aberdeen Group).

Sales and Marketing Alignment - The End Goal

Company Goals

What are the company's major goals, pertaining to sales and marketing, for the quarter, half of year, or year? This can include soft goals, such as "become a leading authority online in our industry," and hard goals, such as "sell 100,000 units."

- 1. [GOAL #1]
- 2. [GOAL #2]
- 3. [GOAL #3]

Opportunity Handoff

This is the section where you'll outline:

- a. What determines a qualified lead in the eyes of sales and marketing.
- b. How many of these marketing will be responsible for generating.
- c. How sales will respond to these leads.

Marketing Goals

Outline the Marketing team's goals as they pertain to sales. These goals should be specific so all parties understand how the goal is measured. Examples include traffic, subscriber, lead, MQL and SQL numbers, ad impressions, or number of collateral pieces created.

- 1. [GOAL #1]
- 2. [GOAL #2]
- 3. [GOAL #3]

MQL and SQL Criteria

At REDACTED, a MQL is defined as a lead that...

- [CRITERIA 1]
- [CRITERIA 2]
- [CRITERIA 3]

At REDACTED, a SQL is defined as a lead that...

- [CRITERIA 1]
- [CRITERIA 2]

Sales Goals

Outline the Sales team's goals as they pertain to marketing. These should include close rates of leads and contacts generated from marketing so that the team understands the impact of their work. Overall deal and revenue goals can be specified as well.

- 1. [GOAL #1]
- 2. [GOAL #2]
- 3. [GOAL #3]

Marketing's Responsibility

Marketing is responsible for generating [MQL NUMBER] of these MQLs. Sales will be alerted of new MQLs buy [METHOD].

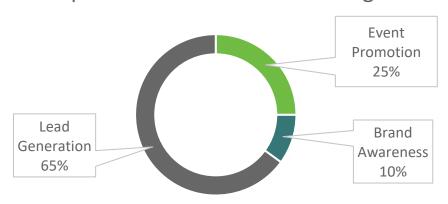
Sales' Responsibility

Sales is responsible for determining the workability of MQLs and reaching out to them within [TIME FRAME] of handoff.

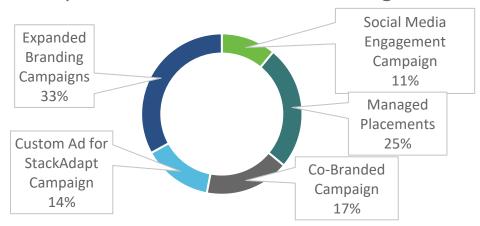


2021 Digital Ad Budget Recommendations

Proposed Allocation of Core Budget



Proposed Allocation of Stretch Budget



Brand Awareness Campaigns Core Ad Budget

Ad Platform	Est. Budget Shar
StackAdapt	50%
LinkedIn	25%
Facebook	15%
Google Ads*	10%

*Combination of YouTube & Discovery Ads

Lead Generation Campaigns Core Ad Budget

Ad Platform	Est. Buaget Sn
Google/Bing* LinkedIn** StackAdapt	65% 20% 15%

*Paid Search Ads ** Lead Gen Forms

Branding & Lead Gen Campaigns Stretch Ad Budget

- Managed placements (direct & CTV)
- Co-branded native sponsored content
- Custom interactive ads via StackAdapt (can be associated with only 1 campaign)
- Expanded Brand Awareness Push (increased \$\$\$ for paid social, display & sequential remarketing campaigns)
- Sponsoring of UGC/organic posts related to social media engagement campaign

Diversification Objectives – Organic Growth

Brand / Message	Content	Advertising	Outreach
Deliver Lower Total Installed Cost	Website is not energy centric	Expand reach to new industries across programmatic and social channels	ABM campaign on non energy specific projects (IIR)
Building Trust	Overall imagery is becoming more conceptual (illustrative)		ABM specific brand awareness campaign across a selection of ICPs
Technology	Expand content on industry specific pages.		
	Build industry specific landing pages for project/industry types		
	Though leadership content (blog/social) around new industries		
	Case Studies		

Questions

- Is being a market leader in energy type project beneficial to other industries? (Critical Infrastructure)
- Are there specific technologies or skill sets to acquire to be competitive in new industries

CRM Process – Inbound Leads

Incoming Form or Phone Call

- Lindsey reviews, assigns or disqualifies prospects
- Lead Qualification 1st step = Yes or No
- Lead Status = In Progress or Unqualified
- Lifecycle Stage
- MQL if assigned to a Sales Rep
- Lead if not to be assigned yet.
- Update other fields if necessary

Lead is Assigned to a Sales Rep

- •Contact Owner = Sales Rep
- •Lifecycle Stage = MQL
- Create a task = Follow Up in 3 business days, reminder the day of

Lead is Handled by a Sales Rep

- •Sales Rep follows up by favored channel (email, phone)
- •Sales Rep ensures communication is logged and a follow up is always scheduled
- •Lead Status:
 - in progress → not yet connection
 - Connected → Connection has been made → Lead is being handled by sales rep and also nurtured by REDACTED marketing.
 - Unqualified -> Lead is disqualified
 - Bad Timing → Lead is put on a nurturing workflow
- Lifecycle Stage
- When positive connection has been made, lifecycle stage elevated to SQL
- For other connections lifecycle stage moved to Lead

A Deal is Created

- Deal Stage TBD based on established sales cycle
- Lifecycle stage updated to Opportunity
- Lead Status: Connected
- Sales rep to continue follow up process until deal closing

A Deal is Closed

- Closed Win
- Lifecycle Stage Customer
- Closed Lost
- Lifecycle Stage updated to SQL

- All Sales Reps on Hubspot with Training
- Monthly Review by Lindsay and Lee for follow up workflows
- Monthly removal of unqualified leads